

MAGAZINE

India Logistics Infrastructure Weekly

Abstract: Weekly intelligence briefing: new CFS, ICD, Port Facilities, Port-Proximate Warehouses, and investment updates across India's logistics sector.

India Logistics Intelligence

Week of September 11-18, 2026

Container Freight Stations (CFS)

Allcargo Terminals: CFS Operator of the Year — Pan India (Industry Recognition, Sep 2026)

Award: Container Freight Station Operator of the Year – Pan India | **Recipient:** Allcargo Terminals Limited | **Period:** September 2026

Allcargo Terminals Limited has been conferred the **Container Freight Station Operator of the Year – Pan India** award at the 2026 industry recognition event. Allcargo Terminals operates one of India's largest CFS networks, with facilities at major gateway ports including JNPA (Mumbai), Chennai, Kolkata, and Kochi. The recognition reflects Allcargo's consistent performance in cargo handling volumes, customs compliance, and value-added logistics services across the CFS segment.

DP World: Two New Express LCL Ocean Freight Services — CFS-to-CFS (Peak Season 2026)

Operator: DP World | **Service type:** Express Less-than-Container Load (LCL) — CFS to CFS | **Launch:** Ahead of peak shipping season 2026

DP World has launched **two new Express Less-than-Container Load (LCL) ocean freight services** ahead of India's peak shipping season. The services operate on a Container Freight Station (CFS)-to-CFS model, offering faster consolidation and transit times for small and mid-sized shippers. The move targets manufacturers and exporters in India who require agile LCL options during the September–December peak, particularly for fashion, consumer goods, and electronics cargo.

CFS operators handling LCL cargo should note increased demand pressure during Sep–Dec 2026 peak season. DP World's new express services may draw volume from traditional LCL consolidators — coordinate capacity planning with your forwarder network.

Mumbai Customs: CONCOR CFS Dronagiri Rail Terminal — Approval Restored (PN 98/2026)

Authority: Jawaharlal Nehru Customs House, Mumbai | **Public Notice:** PN 98/2026

Jawaharlal Nehru Customs House issued **Public Notice 98/2026** restoring approval for Container Corporation of India Ltd. (CONCOR) CFS at the **Dronagiri Rail Terminal**, Navi Mumbai. The Dronagiri Rail Terminal serves as a key rail-linked CFS node connecting JNPA container traffic to the national DFC network. Restoration of approval enables customs examination, stuffing/de-stuffing, and bonded storage operations to resume at full capacity.

Inland Container Depots (ICD)

BREAKING: JSW Port Logistics Gets LOI for First-Ever ICD in Ballari, Karnataka — Sep 15, 2026

Entity: JSW Port Logistics Pvt. Ltd. (wholly owned subsidiary of JSW Infrastructure) | **Location:** Village Kudathini, Ballari District, Karnataka | **LOI Date:** September 15, 2026 | **Planned Investment:** ~Rs 380 crore

JSW Infrastructure's wholly owned subsidiary, **JSW Port Logistics Pvt. Ltd.**, has received a **Letter of Intent (LOI) from the Ministry of Finance** to establish the **first-ever Inland Container Depot (ICD) in Ballari district**, northern Karnataka. The facility will be developed at Kudathini, where JSW Port Logistics acquired an **86-acre brownfield rail siding for Rs 57 crore** in September 2025. The ICD must be made fully operational within **one year** of the LOI.

- **Investment:** ~Rs 380 crore for full multimodal logistics facility development
- **Strategic location:** Adjacent to JSW Steel's Vijayanagar operations — world's largest single-location steel plant
- **Rail connectivity:** Brownfield rail siding already in place; direct rail link to port gateways
- **Significance:** First ICD in Ballari region — enables EXIM handling closer to northern Karnataka's industrial clusters
- **Revenue outlook:** JSW Infrastructure logistics segment Q1 FY27 revenue at Rs 237.2 crore, up from Rs 138.1 crore (Q1 FY26) — 72% growth

The Ballari ICD directly serves JSW Steel's raw material imports and finished steel exports, plus third-party EXIM cargo from northern Karnataka's growing manufacturing base. For customs brokers and freight forwarders in the Bellary–Hospet belt, this ICD will be the nearest EXIM gateway.

BREAKING: Kalyani Cast Tech Gets CBIC LOI for New ICD at Shivlakha, Kutch, Gujarat — Sep 10, 2026

Entity: Kalyani Cast-Tech Ltd. | **Location:** Shivlakha, District Kutch, Gujarat | **CBIC LOI Date:** September 10, 2026 | **IMC Approval:** August 25, 2026

Kalyani Cast-Tech Ltd. has received **CBIC LOI dated September 10, 2026** for setting up a new **Inland Container Depot (ICD) at Shivlakha, Kutch, Gujarat**, following IMC (Inter-Ministerial Committee) approval on August 25, 2026. The ICD must be fully operationalised within **one year** of the LOI. Kalyani Cast-Tech is simultaneously building a significant manufacturing and logistics ecosystem in Kutch.

Recent Kalyani Cast-Tech Milestones	Date	Details
CBIC ICD LOI — Shivlakha, Kutch	Sep 10, 2026	ICD for EXIM handling; 1-year operationalisation deadline
Gati Shakti Terminal inaugurated	Sep 11, 2026	Freight terminal commissioned at Kutch rail siding
Bulk Salt Train flagged off	Sep 11, 2026	First bulk salt train movement from new terminal
10,000 TEU Container Plant established	Aug 2026	Container manufacturing plant set up at Kutch
Rs 110 Crore Freight Terminal Registration	Aug 19, 2026	Gati Shakti Cargo Terminal registration completed
First Container Trial Train	Aug 21, 2026	Trial container train reaches Gati Shakti Terminal

Kalyani Cast-Tech logistics infrastructure milestones, Aug-Sep 2026. Kutch is becoming a major logistics and manufacturing hub.

Kutch-based Kalyani Cast-Tech is building an integrated logistics ecosystem: container manufacturing (10,000 TEU/yr plant), a Gati Shakti freight terminal, a 2,400 wagon/year manufacturing plant, and now an ICD — positioning Kutch as a self-sufficient EXIM hub proximate to Mundra and Kandla ports.

Accuracy Shipping and JSW Infrastructure: New LOIs Expand Container Logistics Network — Sep 12, 2026

Entities: Accuracy Shipping; JSW Infrastructure | **Date:** September 12, 2026

Both **Accuracy Shipping** and **JSW Infrastructure** received new Letters of Intent from CBIC on September 12, 2026, further expanding India's container logistics network. The LOIs signal continued acceleration in ICD and container terminal approvals across India, with two additional operators adding to the pipeline of new EXIM-capable inland facilities.

Port Facilities

Kamarajar Port (Ennore): Rs 4,288 Crore Second Container Terminal — PPP Tender Floated Sep 16, 2026

Port: Kamarajar Port Limited (KPL), Ennore, Tamil Nadu | **Tender floated:** September 16, 2026 (RFQ-cum-RFP issued Aug 21, 2026) | **Total investment:** US\$448 million (~Rs 4,288 crore) | **Bid deadline:** October 30, 2026

Kamarajar Port Limited (KPL) has floated a **PPP tender for a new Rs 4,288 crore (US\$448 million) second container terminal** at Ennore, Tamil Nadu. The terminal will be developed in two phases under a 40-year DBFOT (Design-Build-Finance-Operate-Transfer) concession. A **pre-bid meeting is scheduled for September 18, 2026.**

Phase	Investment	Capacity	Quay Length	Vessel Size
Phase I	~US\$254 mn	1.1 million TEU/yr	500 m	Up to 24,346 TEU ULCV
Phase II	~US\$194 mn	0.9 million TEU/yr additional	+ 400 m (total 900 m)	Up to 400 m LOA

Kamarajar Port Second Container Terminal — Phase breakdown. Source: InfraPPP World / KPL RFQ-cum-RFP, Aug 21, 2026.

KPL's first container terminal is operated by Adani Ennore Container Terminal Pvt. Ltd. with ~1.4 million TEU capacity. The new terminal will provide an additional handling option and relief from peak congestion. Road connectivity via NH16, NH32, and NH48 is available; rail through Attipattu and Attipattu Pudunagar stations. Key bidders expected include DP World, JSW Infrastructure, Essar Ports, and Vedanta.

Paradip Port: Rs 427.80 Crore Projects Inaugurated; Rs 1,580 Crore Mechanisation Pacts Signed — Aug 21, 2026

Port: Paradip Port Authority (PPA), Odisha | **Inaugurated by:** Union Minister Sarbananda Sonowal | **Date:** August 21, 2026

Union Minister Sonowal inaugurated **seven infrastructure projects worth Rs 427.80 crore** at Paradip Port, Odisha, alongside signing **three mechanisation concession agreements worth Rs 1,580.36 crore** aimed at 100% berth mechanisation by 2030 (currently 80%).

Project	Investment	Details
Capital Dredging — 18.5m Deep Draft	Rs 352 crore	Enables fully-laden Capesize vessels; reduces vessel TAT and logistics costs
Atharbanki Second New Bridge	Rs 24.89 crore	500 m, 3-lane bridge; eases congestion for ~3,000 trucks/day
Advanced Vessel Traffic Management	Rs 15.50 crore	Solid-state radar, AI, AIS, CCTV, oil-spill monitoring; 20 nautical mile coverage
Piped Natural Gas to Residential	Rs 20 crore	PNG to 546 quarters; first major port with residential PNG
South Quay (5 MTPA) Mechanisation	Rs 498.69 crore	BOT — M/s Yogayatan Paradip SQB Terminal Pvt. Ltd.
Multipurpose Berth (8 MTPA) Mechanisation	Rs 630.67 crore	BOT — M/s Kalinga Bulk Terminal Paradip Pvt. Ltd.
Captive CQ-III (10 MTPA) Mechanisation	Rs 451 crore	M/s AMNS Paradip Logistics Pvt. Ltd.

Paradip Port: Projects inaugurated and mechanisation pacts signed, Aug 21, 2026.

Chennai Port: Rs 17,700 Crore Outer Harbour Project — Ministry Approval Sought

Port: Chennai Port Authority | **Project cost:** Rs 17,700 crore | **Capacity:** 5 million TEUs | **Status:** Proposal sent for Central Government approval

Chennai Port Authority is actively seeking **Central Government approval** for its ambitious **Rs 17,700 crore Outer Harbour Container Terminal project**, targeting a capacity of **5 million TEUs**. Once approved, the project will involve a 2 km container berth, large-scale sea reclamation, and a greenfield logistics park in Phase 1. This would position Chennai as a major transshipment contender on the east coast, complementing the Kamarajar Port expansion.

VOC Port (Tuticorin): New PPP Container Terminal — 12 Groups Bid Including DP World, JSW Infra, Essar

Port: V.O. Chidambaranar Port Authority (VOCPA), Tuticorin | **Terminal:** Berth No. 7 Upgrade PPP | **Vessel size:** Up to 12,100 TEU

Over **12 groups have submitted bids** for the PPP container terminal upgrade at VOCPA's Berth No. 7, which will be upgraded to handle vessels up to 12,100 TEUs. Bidders include **DP World, JSW Infrastructure, Essar Ports, and Vedanta**. The terminal recorded its **100th vessel berthing on September 5, 2026**, since interim operations commenced in May 2025 — a significant throughput milestone.

Warehouses Near Major Ports

3PL Firms Emerge as Largest Occupiers of India's Warehousing Space — Q3 2026

Source: Economic Times / JLL India Warehousing Survey, Q3 2026

Third-party logistics (3PL) companies have emerged as the **largest single occupier category** of India's Grade A warehousing space, overtaking e-commerce players. Driven by rising outsourcing of supply chain functions by manufacturers and FMCG companies, 3PLs are accelerating lease take-up near major ports — JNPA (Navi Mumbai), Mundra, Chennai, and Kochi — where port-proximate warehousing demand for bonded, customs-bonded, and general storage continues to outpace supply.

Jalna MMLP (Maharashtra): Multimodal Logistics Park Taking Shape — Investment Roadshow Sep 3, 2026

Location: Jalna, Maharashtra | **Facility type:** Multimodal Logistics Park (MMLP) / Dry Port
| **Event:** Investor Roadshow, September 3, 2026

The **Jalna Multimodal Logistics Park (MMLP)** in Maharashtra is taking shape as a significant new logistics gateway in the Marathwada region. An investor roadshow on September 3, 2026, brought together investors, manufacturers, MSMEs, and policymakers. The MMLP will serve as a dry port linking Jalna's industrial clusters — including steel, pharmaceutical, and agricultural sectors — to gateway ports via rail and road. The facility targets container storage, customs examination, and last-mile connectivity for central Maharashtra.

APSEZ: 30-Year PPP Concession at Paradip — CQ-I and CQ-II Dry Bulk Berths Awarded

Developer: Adani Ports and Special Economic Zone Ltd. (APSEZ) | **Location:** Paradip Port, Odisha | **Concession term:** 30 years

APSEZ has been awarded a **30-year PPP concession by Paradip Port Authority** to develop and operate the **CQ-I and CQ-II dry bulk berths** at Paradip Port. This significantly expands Adani's footprint on India's east coast alongside its existing west coast dominance, and creates new warehousing and logistics infrastructure at Paradip for bulk commodity storage and handling proximate to the port.

Logistics Investment Updates

Investcorp Acquires 20Cube 3PL Solutions for Rs 500 Crore — Plans \$1 Billion India Push

Acquirer: Investcorp (Bahrain-based global alternative investment firm) | **Target:** 20Cube 3PL Solutions (India contract logistics, carved out of Singapore-headquartered 20Cube Logistics) | **Deal value:** Rs 500 crore (~US\$58-60 million) | **Announced:** August 19, 2026

Investcorp has acquired **20Cube 3PL Solutions** — India's leading digital-first contract logistics platform — for approximately **Rs 500 crore (~US\$58-60 million)**, and plans to invest an additional **Rs 500-750 crore** to acquire synergistic contract logistics businesses, as part of a **US\$1 billion India logistics push**. 20Cube 3PL serves manufacturers, FMCG, pharma, and e-commerce companies with warehousing and distribution across port-proximate and inland locations.

- Digital-first platform: AI-led warehouse management, real-time tracking, and automated order fulfilment
- Pan-India network: port-proximate warehousing at JNPA, Chennai, Mundra, and major inland hubs
- Additional acquisitions planned: Rs 500-750 crore earmarked for bolt-on buys in contract logistics
- Investcorp's broader India target: US\$1 billion deployment across logistics and infrastructure

This is the largest private equity acquisition in India's 3PL sector in 2026. Investcorp's US\$1 billion India logistics thesis signals that institutional capital views India's port-linked warehousing and contract logistics segment as a high-conviction growth story.

Tamil Nadu Signs Rs 12,300 Crore UK Investment Deals — September 14-15, 2026

Source: Tamil Nadu CM Office / Live Mint | **Date:** September 14-15, 2026 | **Location:** London, UK (post India-UK CETA signing)

Tamil Nadu Chief Minister Vijay signed **four investment agreements worth Rs 12,300 crore** in London, following the coming into force of the India-UK Comprehensive Economic and Trade Agreement (CETA). The deals are expected to create approximately **9,000-9,400 jobs** across Tamil Nadu. Key sectors include manufacturing, renewable energy, and logistics — directly relevant to the state's port-adjacent industrial ecosystem at Chennai Port, Kamarajar Port (Ennore), Tuticorin, and Kochi.

The India-UK CETA reduces tariffs on a range of manufactured goods, potentially accelerating EXIM volumes through Tamil Nadu's ports and creating demand for additional CFS, ICD, and warehousing infrastructure in the state.

India Inc: Investment Announcements Jump to Rs 84.7 Lakh Crore in FY26

Source: SBI Research / ANI | **Period:** FY 2025-26

India Inc's total investment announcements surged to **Rs 84.7 lakh crore in FY2025-26**, with renewables, data centres, manufacturing, and logistics infrastructure gaining significant share. This broad-based capex cycle is the primary demand driver for new CFS, ICD, port terminal, and warehousing facilities across all major port clusters in India.

India-UK CETA in Force: Boosts EXIM Trade Pipeline for Indian Ports

Agreement: India-UK Comprehensive Economic and Trade Agreement (CETA) | **Status:** In force as of September 2026

The **India-UK CETA has come into force**, reducing tariffs on a broad range of goods traded between India and the UK. For Indian port logistics operators, this is a demand driver: UK-bound EXIM cargo will increase through ports on both coasts — JNPA and Mundra (west), Chennai, Kamarajar, and Kochi (south/east). CFS and ICD operators handling UK-origin or UK-bound cargo should prepare for higher volumes and potentially additional commodities (textiles, machinery, pharma, food) qualifying for tariff preference.

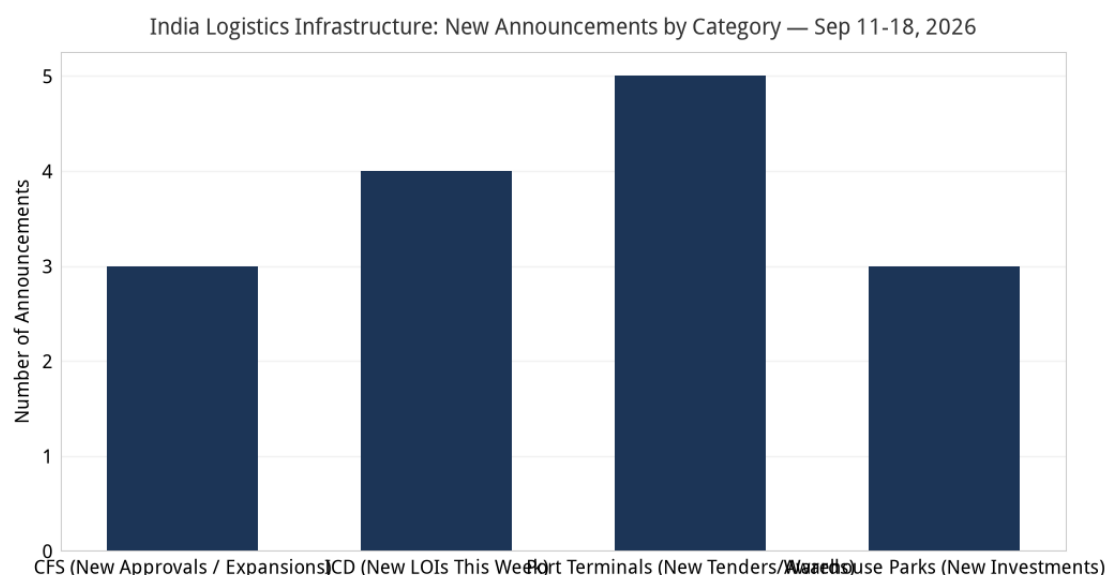


Figure 1: Compiled from government notices, company filings, port authority press releases, and news sources.
Sep 11-18, 2026.

Policy & Regulatory Updates

India-UK CETA: New Tariff Rates on Manufactured Goods — Effective Sep 2026

The India-UK CETA introduces **preferential tariff rates** on a wide range of manufactured goods. Importers and exporters using Indian CFS and ICD facilities to handle UK-trade cargo should review new duty rates with their customs brokers. Key beneficiary sectors: whisky/spirits, automobiles, pharma, textiles, food and beverages, medical devices, and engineering goods.

CBIC: Pre-Bid Meeting for Kamarajar Port Terminal — September 18, 2026

CBIC and Kamarajar Port Limited's pre-bid meeting for the **Rs 4,288 crore PPP container terminal** is scheduled for **September 18, 2026**. Bid submission deadline: October 30, 2026. Interested developers should register for the pre-bid meeting. The concession period is 40 years under DBFOT model.

Navkar Corporation: Analyst & Investor Meetings — Sep 16 & 18, 2026

Company: Navkar Corporation Ltd. (CFS/ICD operator, JNPA region) | **Dates:** September 16 and 18, 2026

Navkar Corporation — one of India's prominent CFS and logistics operators at JNPA — is holding strategic **analyst and investor meetings on September 16 and 18, 2026**. These meetings are expected to cover operational updates, capacity expansion plans, and financial guidance. Navkar operates one of the largest private CFS complexes near JNPA in Bhiwandi/Ajivali, with significant container handling and warehousing capacity. Watch for announcements on capacity addition and volume guidance.

Upcoming Events & Milestones

Event / Milestone	Date	Location	What to Watch
Kamarajar Port Terminal Pre-Bid Meeting	Sep 18, 2026	Kamarajar / Ennore, Tamil Nadu	Rs 4,288 cr US\$448M terminal; 12 groups expected
ONE Line Export Carrier Haulage — All ICDs Live	Sep 20, 2026	All India ICDs	Carrier haulage from ICDs; single-point booking expands
FICCI: 3rd Logistics, Warehousing & Cold Chain Summit	Sep 29, 2026	FICCI, New Delhi	Policy updates; ICD/CFS operator roundtables
Kamarajar Port Terminal Bid Submission Deadline	Oct 30, 2026	Kamarajar / Ennore, Tamil Nadu	Winner selection for Rs 4,288 cr east-coast terminal
Adani Mundra CT5 Launch (est.)	Oct 2026	Mundra, Gujarat	1M TEU new capacity; India's west coast competition
India Warehousing & Logistics Show (IWLS) 2026	Oct 22-24, 2026	Bombay Exhibition Centre, Mumbai	Key exhibition; new facility and investment announcements
Maritime India Summit 2026	Nov 2-4, 2026	Bombay Exhibition Centre, Mumbai	Major maritime policy and investment event

Upcoming milestones and events in India logistics — September to November 2026

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